PUBLIC SELECTION ESTABLISHED WITH DIRECTOR'S DECREE NO. 7149 OF 28/06/2023 PURSUANT TO THE NOTICE PUBLISHED IN THE OFFICIAL GAZETTE NO. 11/07/2023, n. 52 FOR 1 POSITION AS ASSOCIATE PROFESSOR FOR THE COMPETITION SECTOR 09/B2 - INDUSTRIAL MECHANICAL SYSTEMS ENGINEERING - SDS ING-IND/17 - INDUSTRIAL MECHANICAL SYSTEMS ENGINEERING, PURSUANT TO ART. 18 - LAW 240/2010, AT THE POLITECNICO DI MILANO - DEPARTMENT OF MANAGEMENT, ECONOMICS AND INDUSTRIAL ENGINEERING (PROCEDURE CODE 2023_PRA_DIG_5).

FINAL REPORT

The Selection Board, appointed with RD Index No. 9294 ref. No. 191977 of 11 August 2023, composed by the following Professors:

Prof. TRUCCO Paolo - Politecnico di Milano;
Prof.ssa DROUIN Nathalie - Université du Québec à Montréal;
Prof. ZERIAN Voltage - Naturagion University et Science and Tachnology

Prof. ZERJAV Vedran - Norwegian University of Science and Technology,

met on September 15th 2023 at 14.00, for the first teleconference meeting. Each board member was connected from his/her workstation.

At the start of the session the members of the Selection Board named the Chairman and the Secretary of the Selection Board:

Trucco Paolo, Full Professor at Politecnico di Milano, Chairman and Secretary.

Each member of the board declared not to have conjugal nor family relationship or other degree of kinship or affinity up to the fourth degree, not to be in same-sex civil union (as per art. 1 of Law No. 76 of 20.05.2016) and not to form a cohabiting couple (as per art. 1, paragraphs 37 et seq. of Law No. 76 of 20.05.2016) with the other members of this board and that there were no reasons for abstention pursuant to arts. 51 and 52 of the Civil Procedure Code.

The members of the Selection Board and the Secretary declared, pursuant to art. 35-bis of Legislative Decree 165/2001, not to have criminal convictions, even with non-definitive sentences, for offences provided for in Chapter I, Title II of the second book of the Criminal Code.

The Selection Board established the criteria and the parameters according to which the assessment was carried out, and set the minimum score below which the candidate shall not be included in the ranking of candidates.

On September 29th 2023 at 13.30, the Selection Board met for the second teleconference meeting to inspect the list of applicants, who were:

1) SAINATI TRISTANO

Each member of the board declared not to have conjugal nor family relationship or other degree of kinship or affinity up to the fourth degree, not to be in same-sex civil union (as per art. 1 of Law No. 76 of 20.05.2016) and not to form a cohabiting couple (as per art. 1, paragraphs 37 et seq. of Law No. 76 of 20.05.2016) with the candidates and stated that there were no reasons for abstention pursuant to arts. 51 and 52 of the Civil Procedure Code.

Pursuant to the examination and after adequate evaluation, the Selection Board assigned a score to each of the established criteria and a judgment to each publication submitted by the candidate; furthermore, the board evaluated the knowledge of the English language.

Therefore the board, considering the sum of the scores given, expressed a collective judgment in relation to the quantity and the quality of publications, evaluating the overall productivity of the applicant, also with regard to his/her period of activity.

The above-mentioned judgments are attached to this report and they are an integral part of it (Attachment No. 1 to this final report).

The Selection Board drew up, according to the majority of its members, a ranking of candidates selected to carry out the scientific/teaching functions for which the selection was called, in a number equal to a maximum of five times the number of positions available in the competition (Attachment No. 2 to this final report).

THE SELECTION BOARD

Prof. Paolo Trucco (Chairman and Secretary)

Prof. Nathalie Drouin (Member)

Prof. Vedran Zerjav (Member)

DocuSigned by:



PUBLIC SELECTION ESTABLISHED WITH DIRECTOR'S DECREE NO. 2023_PRA_DIG_5 OF 28/06/2023 PURSUANT TO THE NOTICE PUBLISHED IN THE OFFICIAL GAZETTE NO. 11/07/2023, n. 52 FOR 1 POSITION AS ASSOCIATE PROFESSOR FOR THE COMPETITION SECTOR 09/B2 - INDUSTRIAL MECHANICAL SYSTEMS ENGINEERING, PURSUANT TO ART. 18 - LAW 240/2010, AT THE POLITECNICO DI MILANO - DEPARTMENT OF MANAGEMENT, ECONOMICS AND INDUSTRIAL ENGINEERING (PROCEDURE CODE 2023_PRA_DIG_5).

ATTACHMENT No. 1 to the FINAL REPORT

SAINATI TRISTANO	35 / 40	30 / 40	16 / 20	81 / 100
CRITERIA	Quality of scientific and/or project production, assessed on the basis of criteria and parameters recognized by the international scientific community of reference	Teaching activity at the university level in Italy or abroad	Scientific responsibility for funded research projects	Total

CANDIDATE: SAINATI TRISTANO

CANDIDATE: SAINATI TRISTANO

CURRICULUM:

Tristano Sainati is currently Associate Professor with the BI Norwegian Business School (Oslo, Norway). From April 2023, he also holds the position of Fixed-term Senior Lecturer at the School of project management, University of Sydney (Australia). In the period 2018-2023, he held different teaching position and lately the position of Lecturer in Project Management at the School of Civil Engineering, University of Leeds (UK). Since 2012 he held Teaching Assistant and Fixed-term Lecturer positions in different renowned universities, namely Politecnico di Milano, LIUC, and University of Lincoln. He hold a PhD degree awarded by the University of Leeds in 2018.

The candidate demonstrates very high level of quality and impact of his scientific production, for the stage of academic career and in relation to the international standards of academic excellence for the disciplines concerned.

Furthermore, he is member of the Editorial Board of the Journal of Strategic Contracting and Negotiation, and of the Editorial Review Board (ERB) of the Project Management Journal. His research concentrates on project management, in particular on mega-projects in the energy and

infrastructure sectors, with relevant contributions addressing sustainability issues and performance measurement in mega-projects. He acted as Principal Investigator in two research projects funded by European institutions, and as co-investigator in other two research projects funded by a UK HEI or an international foundation.

He has a significant teaching experience at BSc and MSc levels in different universities, including the design of on-line courses. In 2022 he was nominated for the "Best Tutor and Supervisor" of the year in the Faculty of Engineering and Physical Sciences, University of Leeds.

Tristano Sainati has also well-established academic and professional collaborations at international level, showing well recognised expertise in the Project Management, Infrastructure development and sustainability areas, more specifically attached to social and ethical issues in projects. Tristano Sainati's profile is fully consistent with the contents of the call.

SUBMITTED PUBLICATIONS:

No. of	Type/Title of Publication	Judgment
publications		
1	Locatelli, G., Konstantinou, E., Geraldi, J., Sainati, T., 2022. The Dark Side of Projects Dimensionality, Research Methods, and Agenda. Project Management Journal 53, 367381 https://doi.org/10.1177/8756972822 1103911 - locatelli-et-al-2022-the-dark-s1de-of-projects-dimensionality-research-me thods-and-agenda.pdf	8,0

POLITECNICO DI MILANO

2	Sainati, T, Locatelli, G., Brookes, N., 2015. Small Modular Reactors: Licensing constraints and the way forward Energy 82, 10921095 - https://doi.org/10.1016/j.energy.2014.12.079-1-s20-S0360544215000250-main pdf	7,7
3	Locatelli, G., Mariani, G., Sainati, T., Greco. M., 2017.Corruption in public projects and megaprojects. There is an elephant in the room! International Journal of Project Management 35, 252268 - https://doi.org/10.1016fj/ijproman.2016.09.010-1-s2.0-S0263786316301090-main pdf	9,0
4	Sainati, T., Brookes, N.J., Locatelli, G., 2017. Special Purpose Entities in Megaproiects·Empty Boxes or Real Companies? Project Management Journal 48, 5573 https://doi.org/10.1177/875697281704800205-sainati-et- al-2017-special-purpose-entities-in-megaprojects-empty-boxes-or-real-companies pdf	8,7
5	Sainati, T., Locatelli, G., Smith, N., 2019. Project financing in nuclear new build, why not? The legal and regulatory barriers. Energy Policy 129, 1111195https://doi.org/101016/J.enpol.201901068-1-s2O-S0301421519300801-mam.pdf	9,7
6	Augsburg, B. Sainati, T., 2020. WASH Economics and Financing. towards a better understanding of costs and benefits Journal of Water, Sanitation and Hygiene for Development 10, 615617-https//doi.org/10.2166/washdev.2020.002 -washdev0100615.pdf	7,7
7	Sainati, T., Locatelli, G., Smith, N., Brookes, N., Olver, G., 2020. Types and functions of special purpose vehicles in infrastructure megaprojects International Journal of Project Management 38, 243255 - https://doi.org/10.1016/j.ijproman.2020.05.002-1-s2.0-S026378632030034X-main.pdf	9,7
8	Mignacca, B., Locatelli, G., Sainati, T., 2020. Deeds not words: Barriers and remedies for Small Modular nuclear Reactors Energy 206, 118137 https://doi org/10 1016/j energy 2020.118137-1-s2 0-80360544220312445-main pdf	7,7
9	Sainati, T., Zakana, F., Locatelli, G., Sleigh, P.A., Evans, B, 2020 Understanding the costs of urban sanitation towards a standard costing model Journal of Water, Sanitation and Hygiene for Development 10, 642658 - https://doi.org/10.2166/washdev 2020.093 - washdev0 100642 pdf	7,7
10	Rahman, A., Sainati, T., 2021. Adapting standard forms of contract to facilitate building information modeling Proceedings of the Institution of Civil Engineers - Management, Procurement and Law 19 - https://doi.org/10.1680/jmapl.21.00017 - jmapl.21 00017 (1).pdf	7,0
11	Juarez Cornelio, J R, Sainati, T., Locatelli, G., 2021. What does it take to kill a megaproiect? The reverse escalation of commitment International Journal of Project Management 39, 774787- https://doi.org/10.1016/J.ijproman 202 1.07.004 - 1-s2.0-S026378632100079X -main pdf	9,3
12	Lehtinen, J., Locatelli, G., Sainati, T., Artto, K., Evans, B., 2022 The grand challenge: Effective anti-corruption measures in proiects International Journal of Project Management 40, 34 7361 https://do1.org/10.1016/J.ijproman 2022.04.003 - 1-s2.0-S0263786322000576-main pdf	9,0

Overall collective judgement

QUALITY OF SCIENTIFIC AND/OR PROJECT PRODUCTION, ASSESSED ON THE BASIS OF CRITERIA AND PARAMETERS RECOGNIZED BY THE INTERNATIONAL SCIENTIFIC COMMUNITY OF REFERENCE:

Tristano Sainati achieved a distinctive track record of scientific outputs, both continuous over time and published on well renowned journals in the Project Management and Energy fields. The covered topics fall in the area of project management and in particular on mega-projects in the energy and infrastructure sectors, with relevant contributions addressing sustainability issues and performance measurement.

His scientific production proves the variety of his research interests and his capability of performing interdisciplinary research at the intersection between management and engineering. The candidate demonstrates very high level of quality and impact of his scientific production, for the stage of academic career and in relation to the international standards of academic excellence for the disciplines concerned.

DIDACTIC ACTIVITIES CARRIED OUT IN ITALIAN OR FOREIGN UNIVERSITIES OR BODIES:

Tristano Sainati has a 11-years teaching experience at international level, covering BSc and MSc programmes, in the fields of Industrial Engineering, Project Management, and Industrial Sustainability. Notably, he is developing an on-line course on "Project Finance & Procurement" for the University of Sidney (Australia).

POLITECNICO DI MILANO

SCIENTIFIC RESPONSIBILITY FOR FUNDED RESEARCH PROJECTS:

He acted as Principal Investigator in two research projects, one funded by the Engineering and Physical Sciences Research Council (EPSRC, UK) and the second one jointly funded by EURAM and PMI. He has been involved as co-investigator in other two research projects funded by the University of Leeds and the Bill & Melinda Gates Foundation respectively.

SCRUTINY OF THE DEGREE OF KNOWLEDGE OF THE ENGLISH LANGUAGE:

The proficiency in English language, as derived from the candidate's scientific publications and from the teaching experience at international level, is excellent.

THE SELECTION BOARD

Prof. Paolo Trucco (Chairman and Secretary)

Prof. Nathalie Drouin (Member)

Prof. Vedran Zerjav (Member)

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PUBLIC SELECTION ESTABLISHED WITH DIRECTOR'S DECREE NO. 2023_PRA_DIG_5 OF 28/06/2023 PURSUANT TO THE NOTICE PUBLISHED IN THE OFFICIAL GAZETTE NO. 11/07/2023, n. 52 FOR 1 POSITION AS ASSOCIATE PROFESSOR FOR THE COMPETITION SECTOR 09/B2 - INDUSTRIAL MECHANICAL SYSTEMS ENGINEERING - SDS ING-IND/17 - INDUSTRIAL MECHANICAL SYSTEMS ENGINEERING, PURSUANT TO ART. 18 - LAW 240/2010, AT THE POLITECNICO DI MILANO - DEPARTMENT OF MANAGEMENT, ECONOMICS AND INDUSTRIAL ENGINEERING (PROCEDURE CODE 2023_PRA_DIG_5).

ATTACHMENT No. 2 to the FINAL REPORT

MERIT RANKING

SURNAME AND NAME	Overall score
SAINATI TRISTANO	81 / 100

Milan, September 29th 2023

THE SELECTION BOARD

Prof. Paolo Trucco (Chairman and Secretary)

Prof. Nathalie Drouin (Member)

Prof. Vedran Zerjav (Member)

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